
Strategy and Policy Committee
MINUTES

Minutes of a meeting of the Strategy and Policy Committee held in Council Chambers, 401 Grey Street, Hamilton East on Tuesday 28 November 2017 at 10.00am

Chairperson	Present: Cr T Mahuta (from 10.20am to 2.30pm) Cr A Livingston (from 10.00am to 10.20am and from 2.30pm to 4.00pm)
Waikato Regional Council Members	Cr B Quayle Cr J Hennebry Cr S Husband Cr S Kneebone Cr F Lichtwark Cr A Livingston Cr D Minogue Cr R Rimmington
Staff	V Payne (Chief Executive) M Garret (Chief Financial Officer) B Bunting (Strategic Advisor) G Dawson (Democracy Advisor)

Under Standing Order 13.2, the Chief Executive of the Waikato Regional Council opened the meeting due to the absence of the Chair and Deputy Chair of the Committee. Councillor Livingston was appointed by the Committee as the Chair until Councillor Mahuta arrived.

Cr Quayle moved/ Cr White seconded

SPC17/52

RESOLVED

THAT Councillor Livingston be appointed as the Chair of Strategy and Policy Committee in the absence of the Chair and Deputy Chair.

The motion was put and carried (SPC17/52)

Apologies

(Agenda Item 1)

The apologies from Councillors Vercoe, Simcock, and Hayman for absence and the late arrival of Councillor Mahuta were accepted.

Confirmation of Agenda

(Agenda Item 2)

Cr Livingston moved/Cr Minogue seconded)

SPC17/52.1

RESOLVED

THAT the agenda of the meeting of the Strategy and Policy Committee of 28 November 2017, as circulated, be confirmed as the business for the meeting.

The motion was put and carried (SPC17/52.1)

Disclosures of Interest

(Agenda Item 3)

There were no disclosures of interest.

SECTION A: UNDER DELEGATION AND FOR THE INFORMATION OF COUNCIL

Verbal Update from Communications

(Agenda Item 4)

Team Leader – Communications (K. Jonson), and Manager – Communications and Engagement (N. Crisp) gave a verbal report to the Committee.

They raised the following discussion points:

- Explained and described the range of events where the Waikato Regional Council (the WRC) had been represented;
- Explained and described the promotion and engagement activities occurring in relation to the Healthy Rivers Programme;

- Explained and described the data and findings of the stakeholder interactions survey, and the progress and other measures being taken to improve this area of the WRC; and
- Explained and described the results and next steps for the iLab project – harvesting innovative ideas from staff; and
- Work in the area of the recognition and acknowledgement of external environmental groups.

Waipa Feasibility Study

(Agenda Item 5, Doc 11084166)

Zone Manager (G. Blackie) presented and spoke to this report that provided information on a feasibility study that has been undertaken with co-funding from the Waikato River Authority and the Ministry of Primary Industries.

Discussion points included the following:

- Scoping of the study and the range of trees that were included;
- Internal and external consultation process that was used in the study;
- Need for an integrated approach and involvement from all sectors and stakeholders;
- How the study fits within, and is connected to, other local and central government initiatives;
- Potential use and benefits of the study including publicly available information;
- Resources that were used to complete the study;
- Mitigation of any privacy, zoning, and land use risks;
- High rate of sediment in the catchment; and
- Perceived risks to and for the agricultural sector.

Cr Kneebone moved/Cr Minogue seconded.

SPC17/53

RESOLVED

THAT the report 'Waipa Afforestation Feasibility Study (Doc #11084166 dated 26 October 2017) be received.

**The motion was put and carried (SPC17/53)
Cr Husband voted against**

Long Term Plan (LTP) Development – November 2017

(Agenda Item 6, Doc 11402758)

The Chief Financial Officer (M. Garret) and the Corporate Planning Manager (N. Hubbard) presented and spoke to this report which provided an update of the LTP development programme and set out the work plan for the next few months and introduce the proposed campaign for phase 2 of the LTP community engagement.

Discussion centred on the following themes:

- Need for a clear, measured, and language appropriate communications strategy that uses a range of online and traditional communications

approaches that will effectively promote the Long Term Plan and enhance the level and quality of community engagement.

Cr Livingston moved/Cr Rimmington seconded.

SPC17/54

RESOLVED

THAT the report '2018 – 2028 Long Term Plan (LTP) Development – November Update' (Doc 11402758 dated 20 November 2017) be received.

The motion was put and carried (SPC17/54)

SECTION B: FOR RECOMMENDATION TO COUNCIL

Submission to Hamilton City Council's Proposed Private Plan Change 2 - Te Awa Lakes

(Agenda Item 10, Doc 11372485 & 11369040)

The Chief Executive and Development Manager of the Perry Development Group made a presentation. They spoke to the Committee with the permission of the Chief Executive of the WRC under Section 15 of Standing Orders.

Discussion points were as follows:

- Economic and social benefits and risks of the development were acknowledged by the Committee;
- However, a prevailing concern was raised in relation to lack of information and evidence related to zoning, environmental impacts, land use, transport, and infrastructure;
- It was noted by the Committee that more information is needed before a robust, transparent, and evidence based decision could be made by the Committee;
- In addition, concerns regarding the possible impact that the development will have on Central Hamilton were raised; and
- Proposed development plan was inconsistent with existing planning approaches and provisions.

It was noted by the Chief Executive of the WRC that staff would make a presentation immediately after the Perry Development Group presentation, which would address the concerns to date of the WRC. It is that presentation that the minutes now turn to.

Acting Team Leader of Policy Implementation (L. Vyfhuis) presented and spoke to her report that provided the proposed background and positions of the WRC on the proposed development.

Discussion followed after the presentation which included:

- The Committee agreed with the speaker that there is a need to ensure that the whole process is fully informed, evidence based, consistent, and results in creating and maintaining high levels of certainty;

- The proposed development was discussed in the context of central government policy making mechanisms such as national policy statements and, the position of the Futureproof Strategy in the Regional Policy Statement; and
- It was noted that change is constant, however, the systems used to encourage and approve development must be completed in an accountable and transparent manner.

Cr Minogue moved/Cr Livingston seconded.

SPC17/55

RESOLVED

1. **THAT the report "Submission to Hamilton City Council's Proposed Plan Change 2 – Te Awa Lakes be received.**

RECOMMENDED

2. **THAT the Committee approves the submission on the proposed private plan change 2 – Te Awa Lakes, subject to any amendments, for submission to Hamilton City Council.**
3. **THAT staff keep Council informed of any changes in Council's position in the relation to Te Awa Lakes as a result of further information and/or discussions with the applicant, Futureproof and other parties.**

RESOLVED

4. **THAT the Committee approves the Director Science and Strategy submitting feedback to Hamilton City Council in respect of the proposed Te Awa Lakes Special Housing Areas which includes the submission on Proposed Private Plan Change 2 - Te Awa Lakes.**
5. **THAT the following paragraph be inserted into the Introduction section the WRC submission "2.4 - Council's submission is assessed on the information provided. We have committed to undertaking discussions with the applicant and other parties to consider the issues raised in our submission."**

**The motion was put and carried (SPC17/55)
Cr Hennebry and Cr White voted against the motion**

Review of the Waikato Emergency Services Fund

(Agenda Item 7, Doc 11253357)

B. Boyle and P. Zimmer from Land Search and Rescue made a presentation to the Committee that demonstrated the range of work and situations that the organisation works with, how they are funded, and the issues and risks they face as an organisation.

After the presentation the Committee asked the presenters a range of questions and the following discussion points were made:

- The Committee thanked the presenters for the work that they and their colleagues do for the public in the Waikato and around New Zealand; and
- The Committee expressed a shared view of the important role that the organisation performs.

The meeting adjourned for lunch at 12.40pm and reconvened at 1.30pm.

Ihsana Ageel, Principal Advisor – Community and Services, presented and spoke to this report. The report provided feedback from territorial authorities on the review of the Regional Services Fund (RSF), provided an update (from current beneficiaries) on service delivery for the year ended 2016/17, and to sought the view of the Committee on identifying next steps for this review to recommend to council.

After the presentation the Committee raised the following points:

- The Committee expressed some concerns around the system and manner in which emergency services are funded and administered;
- That there is a need for a careful and considered approach to resolving service delivery and policy matters for the emergency services; and
- There is a need for greater clarity of purpose and transparency standards for local providers of emergency services.
- The preference of option B of the report was expressed by a majority of the Committee.

Cr Minogue moved/Cr Lichtwark seconded.

SPC17/56

RESOLVED

1. **That the Report ‘Review of the Waikato Regional Emergency Fund’ be received.**

RECOMMENDED

2. **That the Strategy and Policy Committee recommends option 3B, which includes Land Search and Rescue and an increase in quantum of funding, in subject to the Long Term Plan process.**

RESOLVED

3. **That the Strategy and Policy Committee supports a reassessment of the Surf Life Saving allocation subject to Long Term Plan process.**

‘The motion was put and carried (SPC17/56)

SECTION B: FOR RECOMMENDATION TO COUNCIL

Local and Social Procurement

(Agenda Item 8, Doc 11068593)

Chief Financial Officer (M. Garret) presented and spoke to this report which provided a review of Local Procurement spend and an overview of Social Procurement considerations within the Council.

After the presentation the Committee raised the following points:

- There was interest from the Committee on using more local goods and service providers with a broad and inclusive approach;
- The Committee wanted to ensure that there is quality and meaningful engagement throughout the procurement process;
- The living wage movement and its aims was raised and the implementation of it at the WRC. It was noted that it is a national policy issue and the WRC is not in a place to effectively address that issue; and
- Iwi are often part of many new projects and tenders because they are owners of assets that are involved such as land, this circumstance creates a need for full and genuine discussions between Iwi and the WRC.

Cr Rimmington moved/Cr Livingston seconded

SPC17/57

RESOLVED

1. **That the report 'Local and Social Procurement' (Doc # 11315943 dated 02 November 2017) be received**

RECOMMENDED

2. **That the Procurement Policy be updated to include Social Procurement criteria.**

RECOMMENDED

3. **That social procurement guidelines are developed, based on social value considerations.**

The motion was put and carried (SPC17/57)

Councillor Lichtwark abstained from this vote citing perceived conflicts of interests

SECTION A: UNDER DELEGATION AND FOR THE INFORMATION OF COUNCIL**Maori Engagement Framework – Schedule 3 of the Significance and Engagement Policy**

(Agenda Item 9, Doc 11338356)

Policy and Strategy – Matauranga Maori Engagement (T. Douglas), presented this report. The report set out to present the Māori Engagement Framework, Schedule 3 of the Waikato Regional Council Significance and Engagement Policy.

The presenter noted that the resolution being presented at the end of that presentation was different from the original that was included in the agenda papers.

It was stated that the revised amendment would ask the Committee to approve the framework, not just receive the report.

The following matters were raised by the Committee:

- Many members felt that more policy and financial analysis was needed before the Committee could make a transparent and fully informed decision;
- There are high levels of support for Maori engagement frameworks from the Committee. It was noted that these types of frameworks work best when a meaningful, deliberate, strategic, and high impact approach is used; and
- There is a need to encourage all internal and external stakeholders to view Maori engagement frameworks through more open and more objective approach.

It was suggested by Councillor Husband that the matter be discussed and analysed further at a workshop to allow a greater understanding of the framework and deeper analysis any potential impacts.

Cr Husband moved/Cr Rimmington seconded

SPC17/58

RESOLVED

1. **That the report 'Maori Engagement framework' be received and the matter is workshopped.**
2. **That the committee endorse and recommend to council that the Maori Engagement Framework be included as Schedule 3 of the Significance and Engagement Policy (SEP) subject to the financial implications of the framework and collaboration matters being considered through LTP process.**

The motion was put and carried (SPC17/58)

Shared Waters CCO, proposed by Hamilton City Council and Waipa District Council

(Agenda Item 11, Doc 11368116, 11325541 & 11369040)

Acting Team Leader – Policy Implementation (L. Vyfhuis) and Policy Advisor – Policy Implementation (A. Cifuentes) presented and spoke to this report. The report provided the Committee with an update on the proposed Council Controlled Organisation (CCO) that Hamilton City Council (HCC) and Waipa District Council (Waipa DC) intend to establish, in order to provide water, wastewater and stormwater services through a shared services arrangement (Shared Waters Management Company).

The Committee raised a range of issues, which included the following:

- There is a need to manage actual and perceived ownership and liability implications in relation to the management and delivery of public services through Council Controlled Organisations (CCO);

- There is a need to view political and policy implications within the legal framework that a CCO is governed by;
- The obligations of the WRC under co-governance and other Treaty Settlements need to be considered as part of the establishment and management of a CCO; and
- There is a need for all parties and stakeholders involved to clearly establish, understand, and own the guidelines and purposes of the proposed CCO.

Cr Rimmington moved/Cr Livingston seconded.

SPC17/59

RESOLVED

1. That the report “Shared Waters CCO, proposed by Hamilton City Council and Waipa District Council” (Doc # 11368116, dated 28 November 2017) be received.
2. That the document “CCO Shared Water Management Company submission” (Doc # 11325541, dated 27 November 2017) be received, and the committee retrospectively approves the same for lodgement to the Hamilton City and Waipa District Councils.

The motion was put and carried (SPC17/59)

Upcoming Submissions

(Agenda Item 12, Doc 11372559)

Policy Advisor – Policy Implementation (H. Walsh) presented and spoke to this report.

Cr Husband moved/Cr White seconded.

SPC17/60

RESOLVED

That the report “Upcoming Submissions” (Doc # 11372559 dated 28 November 2017) be received.

The motion was put and carried (SPC17/60)

Regional and Coastal Plan Review

(Agenda Item 13, Doc 10775620)

The Manager Policy (T. Quickfall) presented and spoke to this report. The report sought a recommendation on the preferred governance arrangement for the Regional Plan and Coastal Plan review (He Taiao Mauriora – Healthy Environments), and for the Committee to endorse a process to obtain agreement from iwi Joint Management Agreement partners to commence the Regional Plan review.

The following discussion took place in response to the presentation:

- It was noted that the content reflected the workshop previously held and the contribution of the team that worked on this project was appreciated;
- There is a need to include meaningful engagement with Iwi to ensure that there are positive outcomes that deal with a range of issues and that any risks for both Iwi and the WRC are effectively mitigated; and
- There is a need for robust and thorough discussion, along with clear, measured, and fit for purpose decisions around any governance systems and arrangements that may eventuate.

Cr Livingston moved/Cr Quayle seconded.

SPC17/61

RESOLVED

1. That the report "Healthy Environments - He Taiao Mauriora (Regional and Coastal Plan review) – Preferred approach and process to obtain agreement to commence" (Doc # 10775620 dated 14 November) be received.
2. That the Committee endorse and recommend to Council a preferred governance arrangement Option 3 as follows:
 - a. Establishment of a Plan Review Committee comprising 6 elected members, 5 River Iwi governors, and a seat for 1 Pare Hauraki governor (scope to be confirmed)
 - b. Establish an as-required Plan Review Working Group with members selected from the Plan Review Committee, and as appropriate, a Department of Conservation member (scope to be confirmed).
3. That the Committee endorse and recommend to Council the following process for River Iwi agreement to commence the Regional Plan Review:
 - a. Convene the Joint Working Parties (comprising Director Science and Strategy or delegate, and Joint Management Agreement managers).
 - b. Joint Working Party recommendation(s) to Council's Chief Executive and to Trust Board Chief Executives to commence the review of the Waikato Regional Plan.
 - c. That the Chair and Councils Chief Executive co-write a letter to each River Iwi Trust Board Chair and Chief Executive and Chair requesting agreement to commence the review of the Waikato Regional Plan.
 - d. Agreement to commence is provided in writing by response.

The motion was put and carried (SPC17/61)

Our Atmosphere and Climate 2017 Domain Report: Data to 2016

(Agenda Item 14, Doc 11311827)

Principal Strategic Advisor – Science and Strategy (B. Dickie) presented and spoke to this report. The report provided the Committee with an understanding of the Atmosphere and Climate domain report and to report on the regional response with particular emphasis on the Climate Change Response Roadmap.

The following discussion resulted from the presentation:

- Riparian planting is not counted in the Emissions Trading Scheme due to the strict definition that is applied. This distorts the figures from what they actually are and is having a range of impacts around the Waikato region;
- Climate change and other environmental policy positions from central government were discussed, however, impacts are unclear at this early stage of new Government.

Cr Livingston moved/Cr Quayle seconded.

SPC17/62

RESOLVED

That the report “Our Atmosphere and Climate 2017 Domain Report: Data to 2016” (Doc # 11311827 dated 1 November 2017) be received.

The motion was put and carried (SPC17/62)

Meeting closed at 4.00pm.

Doc # 1126352